EXHIBIT 12

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1 UNITED STATES DISTRICT COURT DISTRICT OF MASSACHUSETTS 2 JEANNE DEGAN 3 VS. C.A. 04CV11024RWZ 4 GOLDWELL OF NEW ENGLAND ORIGINA 5 6 DEPOSITION OF DAVID R. HALLGREN, taken at the 7 request of the Defendant pursuant to Rule 30 8 of the Massachusetts Rules of Civil Procedure 9 before Karen R. Weldon, a Notary Public and Registered Merit Reporter in and for the 10 11 Commonwealth of Massachusetts, on September 8, 12 2004, commencing at 10:35 A.M. at the offices of 13 Bowditch & Dewey, 311 Main Street, Worcester, 14 Massachusetts. 15 16 APPEARANCES: FOR THE PLAINTIFF: RODGERS, POWERS & SCHWARTZ, LLP 17 18 Tremont Street 18 Boston, Massachusetts 02108 BY: LINDA EVANS, ATTY. 19 FOR THE DEFENDANT: BOWDITCH & DEWEY 2.0 31 Main Street Worcester, Massachusetts 01608 21 BY: JONATHAN R. SIGEL, ESQ. Also Present: John Foundas & Mary Garneau 22 BAY STATE REPORTING AGENCY 23 76 MILL STREET (At Park Avenue) WORCESTER, MASSACHUSETTS 01603

(508) 753-4121

1	Q. Okay. At any time during your
2	employment it was your understanding that there
3	was a need for a full time Artec brand manager?
4	A. I think there was a need going
5	forward, but the resources didn't warrant it at
6	that point in time.
7	Q. Was it your understanding that at
8	that point in time that Artec requested that you
9	have a brand manager?
10	A. I don't think they requested it. I
11	think it was John's approach to be proactive
12	with developing the Artec brand further.
13	Q. When you say that Artec did not
14	warrant a full-time brand manager, what do you
15	mean by that?
16	A. I said at that point in time it
17	didn't, we weren't going to apply a full time
18	body against the Artec business. That was my
19	impression.
20	It didn't warrant it at that point in
21	time. It would lead to that as that person
22	became more knowledgeable.
23	Q. Do you say it didn't warrant it

because the Artec sales were not great enough to

1 warrant it? 2 No. I don't think we had the 3 We didn't want to apply the resources. 4 resources. 5 0. When you say resources I could have hired 17 brand managers. 6 7 I couldn't afford them all. So there were 8 resources we weren't going to commit full time 9 dollars to a brand at that point in time. 10 But there had been discussions with 11 Artec about moving forward with a full-time 12 position and if we got the right person as the 13 business grew. 14 Ο. When were those discussions? 15 Α. I think it was during the process of 16 interviewing people. 17 So during your employment? Q. 18 A. Uh-huh. 19 Q. You have to answer verbally. 20 A. Yes, during my employment. 21 0. Did you discuss the issue with Artec 22 directly? 23 I can't remember if I had a A. 24

conversation with Vicki. She was our -- You

go further, we could give her more responsibilities.

- Q. Eventually it would become that?
- A. To me, that's hiring a brand manager. That's an interpretation.
- Q. But she didn't yet have the qualifications to become a brand manager?
- A. She didn't have the product knowledge to become a brand manager.
- Q. Did you discuss your search for this brand manager position with any other employee or manager during your employment, other than Mr. Foundas?
- A. I think we shared it with, for example, Sheryl Holladay and possibly the other regional managers what our long term intentions were.
- Q. Were there any other brand manager positions, other than what you're referring to for which you hired someone, for example, as a sales rep with the hopes of them moving into a brand manager role?
- A. I didn't hire anybody under that intention.

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1
                 Mr. Hallgren, I just want to show you
           Q.
      a document that I would like to mark as Exhibit
 2
 3
      No. 3.
 4
                  (Deposition Exhibit No. 3 Marked).
 5
                 Mr. Hallgren, if I could ask you to
           0.
 6
      review that document --
 7
                  Uh-huh. Yes.
           A.
 8
                 And ask you if you recognize it?
           Q.
 9
           A.
                 Yes.
10
           Q.
                  What do you recognize it to be?
11
                 An offer letter to Lisa Leal.
           A.
12
           Q.
                 And is that your signature at the
13
      bottom?
14
           Α.
                 Yes.
15
           Q.
                 Did you draft this letter?
16
           Α.
                 Yes.
17
                 So her position was urban territory
           0.
18
      sales manager?
19
           A.
                 Yes.
20
           0.
                 And you agree no where in this
     document does it indicate that she would be or
21
22
     become a brand manager, correct?
23
           A.
                 Not in this document, no.
24
                 And did you create the position of
           Q.
```

```
1
           A.
                 Right. But then it says here that I
 2
      was told all three companies, so I'll go off
 3
      this memory. It's memory because this was a
 4
      year and a half ago, closer to that.
 5
                 If I was told that all three
      companies would share the cost, I know Shakour
 6
 7
      and Goldwell would share, and based on that, I
 8
     would say that Artec did say they would
 9
      contribute something.
10
           Q. Okay. And in this document you
11
     didn't say Artec and Bionics brand manager,
12
     right?
13
          Α.
                 Right.
14
           0.
                 Why not?
15
                 I think we were going to want to have
          A.
     a full time Artec position at one point in time.
16
17
                 Didn't you testify earlier that it
           0.
     was supposed to be a dual position of Artec and
18
19
     Bionics?
20
                 I'm just thinking longer term, we
          A.
21
     wanted to have one for each.
22
                 Long term. Somewhere in the future?
          0.
23
          Α.
                Right.
```

If sales warranted it; is that

24

Q.

```
1
      correct?
 2
                 In the future. I'm not saying
           Α.
 3
      anything about -- In the future.
 4
           0.
                 Okay.
 5
           A.
                 We said we wanted to grow the Artec
 6
      business and apply resources there. So we were
      going to apply resources there. The brand
 7
     manager was the capacity to help do that.
 8
 9
                 I apologize if I asked this earlier,
10
     but you read this document carefully before you
11
      signed it, right?
12
           Α.
                 Uh-huh.
13
          Q.
                 You have to answer verbally.
14
           Α.
                 Yes.
15
                 Did you sign any other statements
           0.
16
     sent to you by Ms. Degan or her attorneys in
17
     this case?
18
           Α.
                 I don't think so. I think it was
     just that one page. And to be honest with you,
19
20
     I forgot about it until you showed it to me.
21
           0.
               Okay. Were there any other drafts of
22
     this that you recall?
23
          A.
                No.
24
          Q.
                 So to your recollection you didn't
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EXHIBIT 13

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A. In the beginning when the paper was
passed out, yes. That's when Michelle
like I had stated, Michelle White had asked
questions and that's where it got more
specific about each position.

- Q. Okay. Fair enough. Was there any other occasion besides this meeting that you just testified about which Renee Shakour made such an offer regarding a referral fee for any Brand Manager position?
- A. I don't recall.

- Q. Whether or not you recall specifically, do you have reason to believe that there was another occasion on which you were present in which Ms. Shakour did make such a statement?
- A. I'm not aware of any.
- Q. Did you have any personal involvement in any effort by Goldwell and/or Shakour to hire an Artec Brand Manager?
- A. No, I did not.
- Q. And in fact, Ms. Pugh, isn't it fair to say that after Ms. Degen left her

1 employment and for the remainder of your 2 employment, whether it be with Goldwell or 3 with Shakour, neither Goldwell or Shakour 4 actually hired an Artec Brand Manager? 5 That is correct. A. 6 And other than the job advertisements Q. 7 that you testified about today and the 8 meeting that you just testified about, do 9 you have any other knowledge of a search 10 for an Artec Brand Manager? 11 Α. I do not. 12 Q. Do you have any personal knowledge of 13 a search for any Brand Manager during that 14 time period other than what you testified 15 about? 16 No, I do not. A. 17 Ο. Following Ms. Degen's separation from 18 employment and during your employment with 19 Goldwell and/or Shakour did either Goldwell 20 or Shakour hire any Brand Managers? 21 Α. I believe they did. 22 Q. What's your your best recollection as 23 to which Brand Managers they hired?

24

Α.

L'Oreal.

Halgren had during his employment by 1 Goldwell? 2 I do not. 3 A. Ms. Pugh, did you ever tell anyone 4 0. that you understood Mr. Halgren had hired a 5 Brand Manager for Goldwell? 6 7 Α. I do not know about that. 8 Q. My question to you was did you ever tell anyone that Mr. Halgren hired a Brand 9 10 Manager? 11 Oh no, no. I'm sorry, I A. misunderstood you. 12 Maybe I wasn't clear. Following Ms. 13 Q. 14 Degen's separation from employment did you 15 have the opportunity to observe that any of 16 her former duties were distributed to other 17 employees? 18 Α. Yes. 19 And can you describe for me that Ο. 20 distribution? 21 Just for the record, I mean I'm a Α. 22 salesperson. So I'm just observing. Once 23 again, we only would come into the office, 24 you know, approximately twice a month for